



**SALLIE ALCORN**  
Houston City Council Member  
At-Large, Position 5

October 12, 2021

Jorge Ayala  
Regional Director  
Economic Development Administration  
903 San Jacinto, Suite 206  
Austin, TX 7801

Re: Urban Partnership Community Development Corporation – BBBRC Partner Support

Dear Mr. Ayala,

I would like to offer my support of the Urban Partnership Community Development Corporation (UPCDC) and their regional collaboration efforts and pursuit of funding through the Economic Development Administration's (EDA) Build Back Better Regional Challenge (BBBRC). UPCDC has been working to collaborate with regional coalition members and partners towards strengthening an emerging regional cluster of biomedical technology and manufacturing. This effort is critical towards diversifying, strengthening, and building resilience for Houston and its regional economy.

I am excited by this effort and look forward to coordinating with UPCDC and others through the Phase I project and through the implementation of several Phase II components.

I appreciate your review of this application and hope that it will be evaluated favorably.

Sincerely,

A handwritten signature in blue ink that reads "Sallie Alcorn".

Sallie Alcorn